MARINELOG & THE U.S. MARITIME ADMINISTRATION PRESENT

SHIPYARD

June 15-16, 2004 Washington Marriott, Washington, D.C.





Get a new slant on shipyard issues and opportunities

Shipyards just about everywhere in the world face tough challenges.

Despite some well publicized problem contracts, American shipbuilding and repair yards not only continue to attract investment dollars, but also create jobs and generate profits.

But achieving success remains a major challenge.

Flexibility and agility remain the keys to survival in an industry where the competition continues to get sharper.

Done in association with the U.S. Maritime Admnistration, this two-day conference will bring together industry leaders, key suppliers, government officials and representatives of commercial military customers to:

- clarify issues facing the industry
- assess market demands and
- identify promising opportunities for growth and profitability.

NETWORKING

As always at MARINE LOG conferences, there will be ample opportunities for questions, discussions in and outside the conference room and networking.

REGISTRATION

The conference registration fee is \$650 per participant, payable in advance for all registrants. The fee covers participation in all conference sessions, the conference CD-ROM, the luncheon on both days and the cocktail reception on June 15. Please return the enclosed Registration Form. Your registration will be confirmed by mail.

HOTEL ACCOMMODATIONS

The Washington Marriott Hotel has set aside a block of rooms at \$179 single/double for attendees at SHIPYARD USA. These will be held until 30 days prior to the conference; those reserving after that date will depend upon room availability. We suggest that you contact the hotel directly (202) 872-1500 for room reservations. Please mention Marine Log when arranging accommodations. You will receive room confirmation directly from the Washington Marriott Hotel.

For the latest program details go to:

www.marinelog.com or call us at 212-620-7209. Sponsorship opportunities are available.

PRESENTATION PROGRAM

Moderator: Joseph Byrne, Director, Office of Shipbuilding and Marine Technology, U.S. Maritime Administration

TUESDAY, JUNE 15

Introduction

Joseph Byrne, Director, Office of Shipbuilding & Marine Technology, U.S. Maritime Administration

Welcoming Remarks

Capt. William Schubert, Maritime Administrator, U.S. Maritime Administration

KEYNOTE ADDRESS

Industry Opportunities & Challenges The Honorable David Vitter (R-LA), U.S. House of Representatives

Navy Shipbuilding: Getting the Most for the Taxpayer's Dollar

Allison Stiller, Deputy Assistant Secretary of the Navy for Ship Programs

What's the Commercial Shipbuilding Outlook, Part I: Product tankers & containerships

David E. Meehan, President & Chief Executive Öfficer, Kvaerner Philadelphia Shipyard

What's the Commercial Shipbuilding Outlook, Part II: Coastwise vessels

Butch King, Chief Executive Officer, VT Halter Marine

LUNCHEON

Luncheon Speaker

What a Shipowner Expects From a Shipyard

John Keenan, Senior Vice President, Labor & Operations, Horizon Lines LLC

What's the Commercial Ship Repair Outlook

Ron McAlear, President, Alabama Shipyard & Atlantic Marine Mobile

Federal Financing

Jean McKeever, Associate Administrator for Shipbuilding, U.S. Maritime Administration

PANEL: What investments should be made at U.S. shipyards in order to respond to opportunities

Mike Ellis, Chief Operating Officer, Bollinger Shipyards
Gavin Higgins, Chief Operating Officer, Derecktor Shipyards
Greg Metcalf, Chief Executive Officer, Austal USA
Steve Strom, Vice President, Quality & Process Improvements,
Northrup Grumman Ship Systems

Role of Suppliers in Shipbuilding

Brenden Kennedy, General Manager, Naval & Marine Department, Ferrostaal Inc.

COCKTAIL RECEPTION

WEDNESDAY, JUNE 16

Recap of First Day

Joseph Byrne, Director, Office of Shipbuilding & Marine Technology, U.S. Maritime Administration

KEYNOTE ADDRESS

The Honorable Gene Taylor (D-MS), U.S. House of Representatives

Where We Will Get the Next Generation of Shipyard Workers

Richard Vortmann, President, NASSCO

What Technology Projects Are Coming Out of NSRP ASE

RADM Millard Firebaugh, U.S. Navy (Ret.), Vice President, Innovation, & Chief Engineer, Electric Boat

U.S. Coast Guard Deepwater Initiative

RADM Patrick Stillman, Program Executive Officer, U.S. Coast Guard

Linking the Supply Chain into the Product Model

Rolf G. Oetter, President, ARL Albacore Research Ltd. Chris Barry, Boat Engineering Branch, U.S. Coast Guard

LUNCHEON

Luncheon Speaker

Program subject to change and/or augmentation.

CONFERENCE REGISTRATION FORM

Please register me for the SHIPYARD USA Confe Registration fee is \$650 per participant, payabl [] Check enclosed (Payable to Marine Log)	erence in Washington, D.C. on June 15 & 16, 2004. e in advance.
[] Bill my company [] Bill me	Name
Charge my: [] MasterCard [] Visa [] Amex	Title Company
Card Expires/	
Account Number	Address
Signature	CityStateZip
Billing Address for Cardholder	TelephoneFax
	_ E-mail